

Tourism & Hospitality Sector Strategies

Kim Marshall – Director, Projects & Strategic Initiatives

ABOUT OTEC



- Independent, not-for-profit, Tourism & Hospitality training & workforce development organization established in 1991 with funding from the Ministry of Tourism
- Liaison between industry, government, education, associations, labour & employment services
- OTEC leverages the community, education and economic development infrastructure to improve competitiveness and strengthen the sector

OTEC WORKFORCE SOLUTIONS CYCLE





OTEC & WORKPLACE SKILLS DEVELOPMENT



- Front-line Programs
- Leadership Programs
- Emerit Occupational Skills Training & Certification
- Sector-specific essential skills training







emerit.ca

OTEC & DESTINATION DEVELOPMENT



- Quality Standards
- Destination Development Training Programs
- Ambassador Programs











OTEC & WORKFORCE READINESS



Service Excellence in High Schools:

- Specialist High Skills Majors (SHSM) Licensing Partnership
- Professional development for teachers
- Students in 77 schools trained and certified in Service Excellence



OTEC & WORKFORCE READINESS



Foundational Skills Programs (2-12 weeks)

Hospitality Career
Training for
Underemployed

Ready for Works Hospitality
Care or: Pathways

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Hospitality Career
Training for Newcomers
and Refugees



Indigenous Tourism Training



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Application deadline: James y 6, 2014 Program laylor: Wards 31, 2014 www.metisnation.ceg



LABOUR MARKET ISSUES

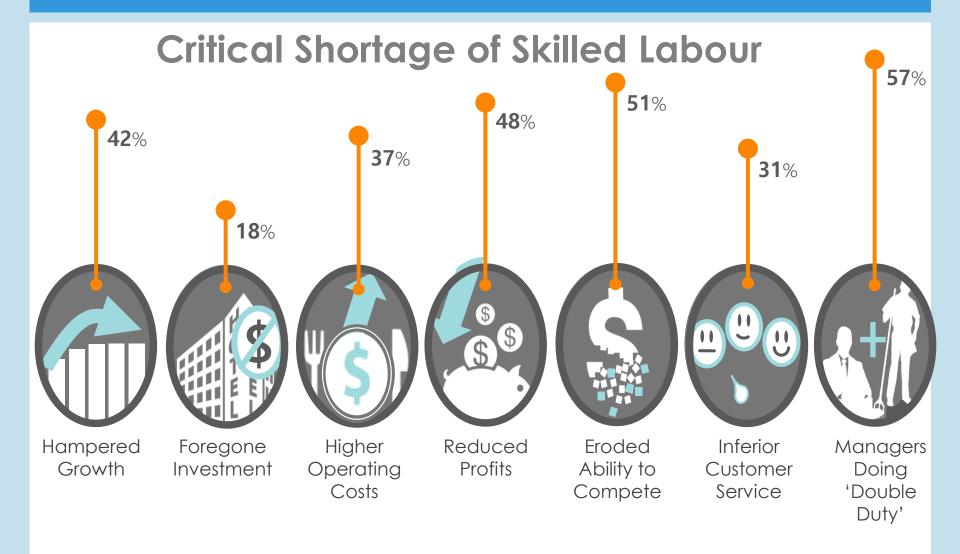




- In 2015, Tourism HR Canada (THRC) in partnership with OTEC and the Conference Board of Canada conducted The Supply/Demand Study
- The study revealed there is a growing shortage of qualified front-line, mid-level and management workers leaving tourism-based organizations at a disadvantage

ECONOMIC AND SOCIAL IMPACT





LABOUR MARKET CHALLENGE



Priority Labour Pools:

- Youth and Students
- Indigenous Peoples
- Newcomers & refugees
- People with a disability



Workforce Strategy Must Be:

- Scalable
- Sustainable at the local level

INVESTING IN SCALABILITY





A Psychometric-based Talent-to-Role "Fit" Assessment:

- Based on benchmarking conducted with employers across Ontario
- Integrated with Magnet; employer's job postings
- Accessed across the EO/ES network
- Streams candidates into the shortest possible path to the workforce
- Completely scalable & customizable to priority client groups or projects

INVESTING IN SUSTAINABILITY



Tourism Workforce Strategy Background:

- 2009 Discovering Ontario Report
- Ontario Tourism Workforce Development Strategy 2012-17
- 2017 Growing Tourism Together Framework
- 2017-18 OTEC Research and Consultations to Support a Destination Based Framework

TOURISM SKILLSNET ONTARIO



- A single pan-provincial tourism workforce development network in <u>12</u> destinations
- Industry-recognized, locally-customized, workplace training to improve productivity
- An industry-led job creation model that is sustainable at the destination-level
- A diverse network of projects, partners, funders and investors with a shared goal



KEY FEATURES



- A Provincial Council and Regional Working Groups
- Broad Representation:
 - Industry
 - Education and training partners
 - Community employment partners
 - Municipalities & Economic Development Stakeholders
- Research and evaluation
- Cross-promotion and best practice sharing
- Leveraging HR Technology
- Building the 3rd pillar of education

THE PARTNERS







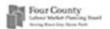




































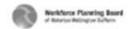


















PARTNER COMPOSITION



Category	Provincial	Kitchener- Waterloo	Kingston	Toronto	Windsor	Brockville	Trenton	Thunder Bay	Niagara /NOTL	Total
Employers	3	2	4	3	2	4	1	3	6	28
Employment Services	5		1	2	2	1	1	4	1	17
Industry Association	3	1	2	1	1	2		2	1	13
Workforce Planning Board	2	1			1	1	1	1	1	8
RTO	2	1	1		1	1	1	1		8
DMO			1		1	2	1			5
Economic Development	1		1				1			3
Municipality	1			1	1		1			4
Education	1	1						1		3
Workforce Consultant	1	1				1				3
Employment Serv. Associations	2									2
Social Impact Enterprise	1									1
	22	7	10	9	9	12	7	12	9	95

COLLABORATION



New Projects & Initiatives:

- A Youth Employment Framework FIRST WORK
 - Research on transferrable skills gained in tourism
 - 2019 ASPIRE Career Exploration Series
- Careers in Tourism Campaign times the companient of the control of t
- OTEC-ORHMA Youth Initiatives ORHMA



Spring 2019 Guide Training



- Launching a Collaboration Portal
- Destination Employment



New Destinations



THANK YOU

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